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ONE Board and Coordinator for  
econ and sci aspects of  
guided missile intelligence

22 April 1955

MEMORANDUM FOR THE DEPUTY DIRECTOR/INTELLIGENCE

SUBJECT: ONE Comments on Draft Directive: Assignment of  
Guided Missile Intelligence Responsibilities

1. General Comment: In my view the draft is not in accord with principles of sound management in that a subordinate is being given powers beyond the scope of the authority of his principal, and the scope of responsibility given to a subordinate unit of an office exceeds the scope of responsibility of the office itself.

2. Specific Comment as to Effect on ONE: The Directive seemingly imposes a "coordinator" between Q/R and Q/NE in the matter of guided missile intelligence. Unless Q/NE gets Q/R's assurance that the "coordinator" has truly reflected Q/R's position, Q/NE cannot be sure that the Board has in fact taken Q/R's views into account. In other words we feel that the Board is a more appropriate coordinator of the economic aspects of guided missile intelligence on the one hand and scientific and technical aspects on the other when the preparation of an NE is involved.

SHERMAN KENT  
Assistant Director  
National Estimates

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